

# National System for the Certification of Labour Competency Standards: a bridge between vocational training and work

Anticipación de la demanda de formación profesional. Metodologías y experiencias. Estado actual y perspectivas

Panel: Avances y desarrollos en la anticipación de la demanda

Carolina Salazar Escobedo Information and studies unit Bogotá, November 22th 2017.



### **About Chile**



**POPULATION** 



17.400.000

GDP PC (PPP) US\$



LABOUR WORKFORCE



8.000.000

UNEMPLOYMENT RATE



FEMALE PARTICIPATION



POVERTRY RATE



COMPETITIVITY INDEX



MAIN SECTORS (EMPLOYMENT)



MAIN SECTORS (GDP)



EXPORTS
OF GOODS
(\$)

- 1. Commerce
- 2. Manufacture
- 3. Education
- Agriculture, forestry and fishing
- 5. Construction

- Personal services
- 2. Manufacture
- 3. Business services
- 4. Commerce (trading)
- 5. Mining

- 1. Copper
- 2. Salmon
- 3. Paper pulp
- 4. Bottled wine
- Grape

Source: INE, Banco Central, Casen y WEF.

### **Actual situation**

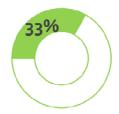


### Weak labour productivity performance



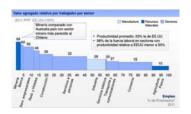
67% with low level PIAAC in (Assessment of Adult measurement Competencies), which has not significantly changed in 20 years: functional illiteracy.

(PIAAC, 2016)



33% of the population between 20 and 65 years old have not completed secondary education.

(Casen 2015)



Low labour productivity, 33% of US productivity [CNP]

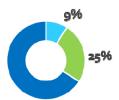
# The gap between the training world and the labor market

- ✓ PERTINENCIA: Training offer disconnected from the world of work. (Desconectados BID, 2012).
- ✓ **QUALITY:** teaching-learning methodology does not translate into improvement in the acquisition of knowledge.

  (OECD, 2009; 2014).
- ✓ ARTICULATION: Lack of connection between different educational levels and types of training.

# **Changes in the labor market**





✓ PIAAC muestra que en todos los países, el 9% de los puestos de trabajo corren un alto riesgo de ser automatizados, mientras que para otro 25%, el 50% de las tareas cambiará significativamente debido a la automatización.



- ✓ Las competencias en TIC no serán suficientes y se necesitarán otras complementarias, que van desde lectoescritura y aritmética hasta las socioemocionales.
- Existe un aumento de demanda en oficios relacionados con el cuidado personal y servicios que son difíciles de automatizar.



- Envejecimiento de la población y cambios de estructura del trabajo: 1/3 de los mayores de 50 años trabaja en empleos por cuenta propia.
- ✓ Chile es uno de los países de la OECD con mayor tasa de rotación 37% (OCDE, 2016).

Fuente: Skills for a Digital World y Automation and Independent Work in a Digital Economy (OECD, 2016)

### **About ChileValora**



### Who we are

ChileValora is a **decentralized public service**, with legal personality created in 2008.

It is related to the **Presidency of** the Republic, through the Ministry of Labor.



# Main purpose of the Labor Competence Certification System and formation



### **Tripartite and responsive board of directors**







It is constituted by a board of Directors, integrated in tripartite form and in equal numbers:

- 3 representatives of employers
- 3 representatives of workers
- 3 representatives of State (Ministry of Labor, Economy and Education).
- 1 Executive Secretariat.

### **Purpose**



Formally recognize labor competencies of people, regardless of how they were acquired and whether or not a degree or underwent formal education.



Promote opportunities for lifelong learning, recognition and appreciation.



Provide information for Technical and Vocational Education and Training.

To make the training processes more relevant, based on the Catalogue of Labour Competencies.

Promote the Recognition of Prior Learning (RPL)

# **Three main components**



#### 1. ChileValora

- It convenes and supports the productive sectors through the OSCL sectoral representative bodies.
- It accredits the Centres of Evaluation and Certification of Labour Competency Standards.
- It ensures the quality and attestation of the system by way of the monitoring of the quality of action of the Centres of Evaluation and Certification of Labour Competency Standards.
- It develops technical and strategic forums with technical experts in order to identify requirements for technical skills and employability, validating process maps and developing training-work routes that will guide the labour mobility of people.
- It administers the official Catalogue of Labour Competencies.
- It prepares plans for training and closing competency gaps

# 2. Assessment and Certification Centres (CECCL)

- The Centres of Evaluation and Certification of Labour Competency Standards are legal entities accredited by ChileValora, whose function it is to evaluate and certify individuals who request it, based on existing occupational profiles in the Catalogue and according to the methodological frameworks and standards of quality set by ChileValora.
- Those who obtain the certification become part of the Public Registry of Certified Persons, while those who do not, can try again, searching for alternatives within the training system that enable them to close the identified gaps. In order to develop their work, the centres must only recruit labour competency evaluators who are natural persons previously trained by ChileValora, whose function it is to run the evaluation process of people under the supervision of the centres

### 3. Tripartite Sectoral Bodies (OSCL)

• The OSCL sectoral representative bodies are strategic and tripartite bodies of social dialogue, coordination, and consensus, comprised of the most representative players in a productive sector with the participation of employers, workers, and government representatives. It aims to define and project participation of the sector in the National System for the Certification of Labour Competency Standards, identify the priority occupational profiles in their sector, validate them, and request their accreditation through ChileValora, ensuring where necessary they are valid and up-todate. This process culminates in the publication of labour competency profiles in a public register or catalogue of labour competencies.

# **Work strategy**





Certification Programs focused on priority economic sectors based on social dialogue (OSCL)



Articulation with Public Policies that promote certification as a quality insurer



Articulation with Technical Vocational Education and Training



Cooperation Networks and International Homologation Agreements

### TRIPARTITE SOCIAL DIALOGUE

# **Methodological Model (Competency Projects)**



Our main work has migrated from identify occupational profiles, towards the development of other products that enrich the value chain. Between these:

• Secondary information analysis
 • Validate process maps
 • Cocreate training paths
 • Identify and update occupational profiles
 • Design training plans



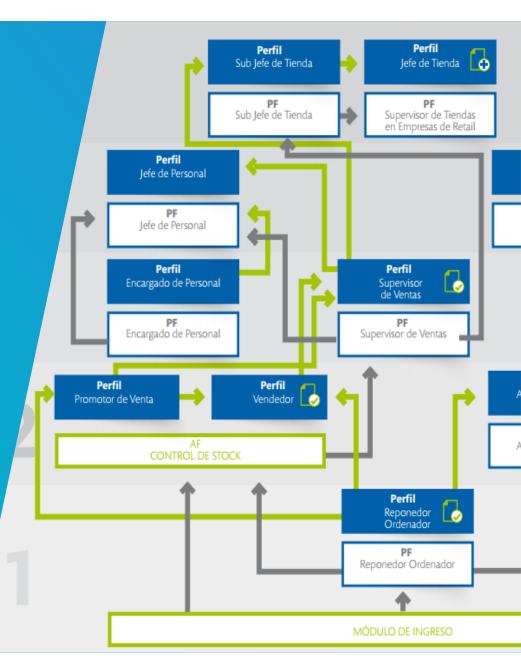
Filled of qualifications framework for training and labor certification



TRIPARTITE SOCIAL DIALOGUE



Anticipation of demand:
1. Labor-training pathways



# **Construction of labor-training pathways**



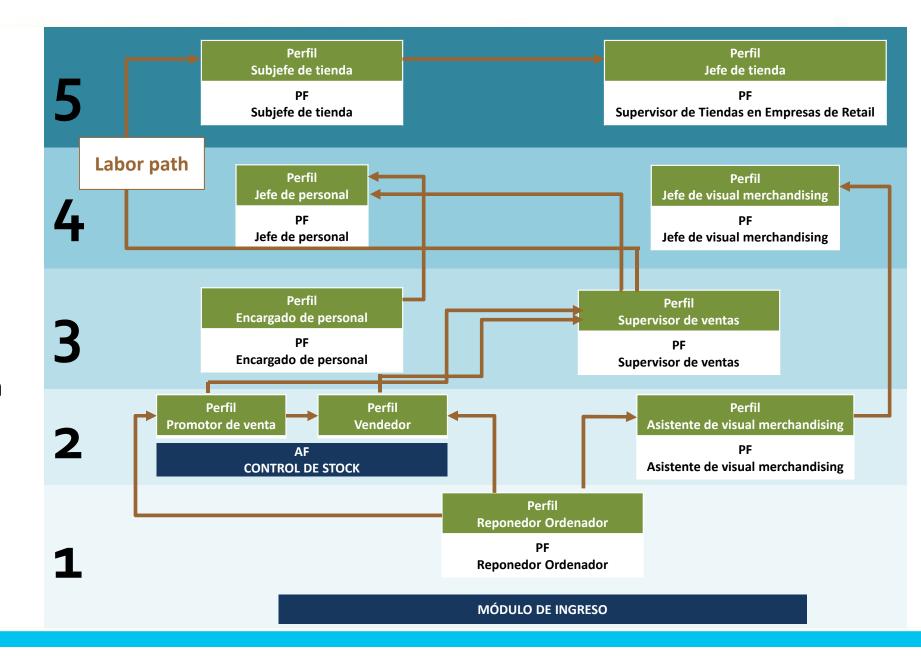
- 1. Process map: identify the key processes.
- 2. Identify Occupational Profiles for each function.
- 3. A level is assigned for each profile, according to the qualifications framework descriptors.
- 4. Each profile is positioned in a labor-training pathway. The labor-training pathways allow workers to continue to certify their skills, as they acquire new ones.
- 5. The connections of labor-training pathway are identified.
- 6. Design of training plans, based on the requirements of the labour market.

### **Subsector:**

Retail

### **Process:**

Store Operation

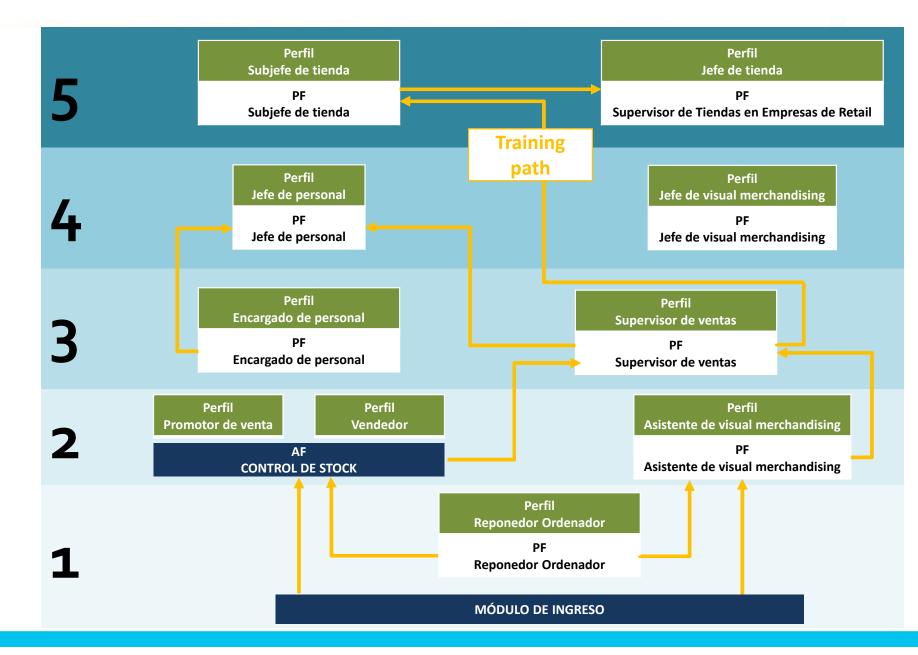


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**Store Operation** 

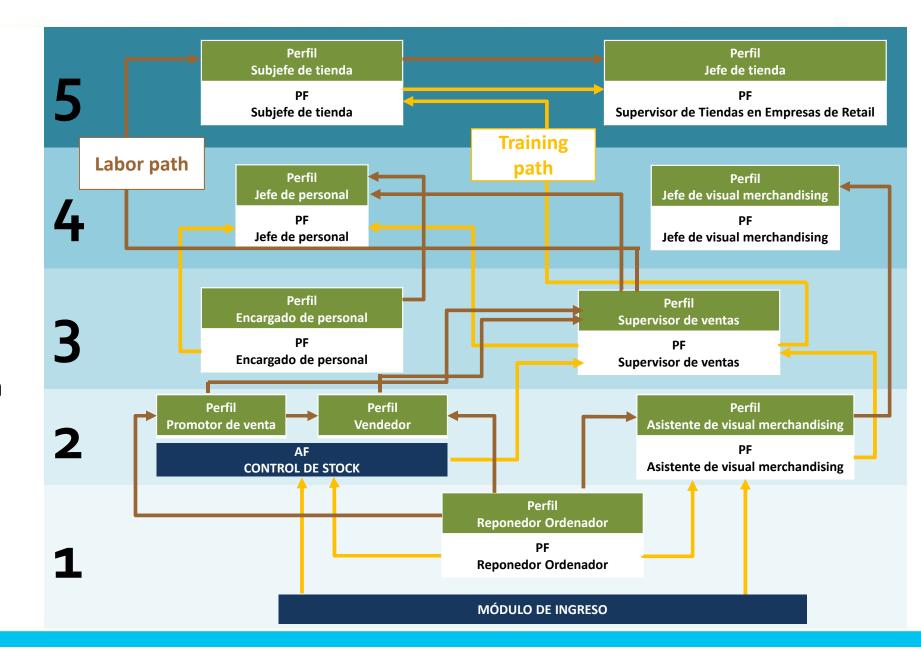


### **Subsector:**

Retail

### **Process:**

**Store Operation** 



# Labor-training pathways: How can we anticipate the demand?







## It depends on the case:

- Obsolete occupational profile: update
- Existing profile but not in catalogue: create
- Existing profile in leading companies, but not in catalog: Observation of fieldwork
- Occupation profile don't exist in the country:
   Training plans
  - Photovoltaic panels case





# Anticipation of demand: 2. Chilean LaborObservatory (OL)

del país a partir de múltiples que presenta información sobre los ondiciones laboral, una sección de y la actividad en términos generales.

Grupos rioritarios

Indicadores macroeconómicos

a a

de las tasas de desempleo, ocupación y y el aporte de cada sector económico al

cipación, 2010-2016



# **Background and objectives**





- Created in 2015 to as a tool to make training more relevant in Chile.
- Mission: produce knowledge about the occupations performed in Chile and about the gaps of current and future occupations.
- ✓ The observatories collect, standardize, produce and link information about occupations, as well as on current and future requirements at the national, territorial and sectoral levels.
- ✓ Gobernance: depens on training service [IDB project]. Advisory Board [action strategies] Technical Committee: [methodological areas].
- Regional OL: executed by Universities, tax exemption benefit [US\$ 190 mil by year]

✓ Users:

Labor intermediary organizations

Students

Training centers

Public sector

Workers and people looking for a job

Companies

# **Performance** and products





### **Data integration**

 Adoption of standards that allow interoperability among data sources

### System integration

 Link systems for a comprehensive and coherent service for users

### Information tools

Labor Information System

National job offers (BNE)

TVET and higher education

Occupational profiles and pathways career, ChileValora

Training offer SENCE

Link with occupation of workers

- Link with TVET speciality
- Career-occupation relationship [Mineduc]
- Profile catalog recoding ISCO 08 to ISCO 88
- Secondary analysis
- Coding training courses

# Advances, learning and challenges (OL)

### **Avance**

- Survey of scarce occupations
  - 2017 pilot (UK)
  - 2018: work with business associations
- Indentify regional needs
  - Shortage occupations in priority sectors.
  - Human capital requirements
- Occupational forecasting model (forthcoming)

### Lessons

- A one size fits all standard classification of occupations.
- Speak the same technical language
- Experiences: mining, wine





### Challenges

- Institutional
- Technicians
- Communicational
- Strategic alliances



# chile lora

FICACIÓN DE COMPETENCIAS LABORALES FOR DEL TURÍSMO, GASTRONOMÍA Y HOTELERÍA

# Our main results



### **Main results**



### Catalogue of Labour Competencies



**Employment**, based on the top 100 main occupations



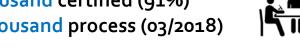
**Describes 154** of 392 occupations



21 sectors: 80% of GDP 2016



82 thousand certified (91%) 100 thousand process (03/2018)





52 OSCL



902 accredited profiles



2.277 Labour Competency Standards units

#### Planes formativos



### **Rutas Formativo-Laborales** 32 subsectores





34 CECCL



1 catalogue of transversal competencies for employability



**12** public sector institutions public sector institutions



Migrant policy

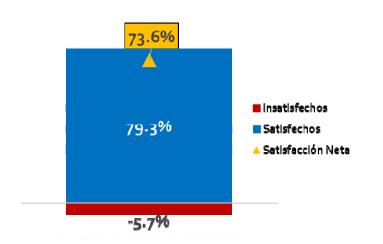


1 migration towards the new qualifications framework TVET

### **Users satisfaction surveys**



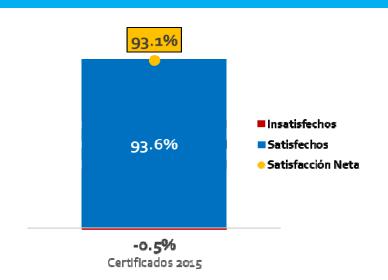
#### **COMPANIES**



### 73,6% net satisfaction of the companies that have participated in a process of evaluation and certification.

- ✓ 94,9% of the companies surveyed, would recommend to another company in their industry to participate.
- ✓ High perception that certification contributes to commitment, climate and to decrease turnover.

### **CERTIFIED WORKERS**



- 97% would participate again in an evaluation process
- ✓ High perception that certification would help them to detect gaps and is a recognition from society.

### The main purpose of our work



Evaluate and certify

Training and close gaps

Guide career developments

Support human resources management

Support the dialogue between companies and unions

Contribute to productiviy and growth

## **Learning and challenges**



- ✓ Learning in the coding of Catalog of Labor Competencies, what is the space to innovate?.
- ✓ Importance of a common language: talk about occupations.
- ✓ Strengthen tripartite social dialogue spaces, such as OSCL sectoral representative bodies, as privileged instances to approach to human capital challenges of each country and sector and ensure the relevance of training processes and certification to changing demands of business and industry
- ✓ Advancing towards integrated systems of training for work, that under the same framework of qualifications agreed by all the actors, allow people to advance in training and work itineraries, recognizing the different types of learning that people acquire throughout of life and are in tune with the challenges of a highly changing labor market.
- ✓ An advance in this line is the recent approval in Chile of TVET Qualifications Framework. Our institution is committed to adopting this new frame of reference.



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